

**Ontario Association of Food
Banks (o/a Feed Ontario)
Financial Statements
For the year ended March 31, 2026**

Contents

Independent Auditor's Report	2 - 3
Financial Statements	
Statement of Financial Position	4
Statement of Changes in Fund Balances	5
Statement of Operations	6
Statement of Cash Flows	7
Notes to Financial Statements	8 - 12



Independent Auditor's Report

To the Directors of Ontario Association of Food Banks (o/a Feed Ontario)

Opinion

We have audited the financial statements of Ontario Association of Food Banks (o/a Feed Ontario) (the "Association"), which comprise the statement of financial position as at March 31, 2026, and the statements of changes in fund balances, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Oakville, Ontario
May 28, 2026

Ontario Association of Food Banks (o/a Feed Ontario) Statement of Financial Position

March 31 **2026** **2025**

Assets

Current

Cash (Note 2)	\$ 2,098,794	\$ 2,799,235
Investments (Note 2, 3)	1,706,020	2,276,057
Accounts receivable	492,655	347,353
Prepaid expenses and deposits	92,397	67,896

4,389,866 **5,490,541**

Long-term investments (Note 2, 3)

671,104 **-**

Capital assets (Note 4)

201,103 **261,817**

\$ 5,262,073 **\$ 5,752,358**

Liabilities and Fund Balances

Current

Accounts payable and accrued liabilities	\$ 464,268	\$ 361,756
Deferred revenue (Note 5)	3,023,344	3,342,084

3,487,612 **3,703,840**

Deferred capital contributions (Note 6)

181,247 **234,648**

3,668,859 **3,938,488**

Fund balances

Invested in capital assets	19,856	27,169
Unrestricted	(186,619)	26,724
Operating contingency reserve	1,650,000	1,650,000
Feeding Possibility reserve	109,977	109,977

1,593,214 **1,813,870**

\$ 5,262,073 **\$ 5,752,358**

On behalf of the Board

_____ Director

_____ Director

The accompanying notes are an integral part of these financial statements.

**Ontario Association of Food Banks (o/a Feed Ontario)
Statement of Changes in Fund Balances**

For the year ended March 31

					2026	2025
	Invested in Capital Assets	Unrestricted	Operating Contingency Reserve	Feeding Possibility Reserve	Total	Total
Balance, beginning of year	\$ 27,169	\$ 26,724	\$ 1,650,000	\$ 109,977	\$ 1,813,870	\$ 1,786,191
Excess (deficiency) of revenue over expenditures for the year	-	(220,656)	-	-	(220,656)	27,679
Purchase of capital assets	215	(215)	-	-	-	-
Amortization of deferred capital contributions	53,401	(53,401)	-	-	-	-
Amortization of capital assets	(60,929)	60,929	-	-	-	-
Balance, end of year	\$ 19,856	\$ (186,619)	\$ 1,650,000	\$ 109,977	\$ 1,593,214	\$ 1,813,870

The accompanying notes are an integral part of these financial statements.

Ontario Association of Food Banks (o/a Feed Ontario) Statement of Operations

For the year ended March 31	2026	2025
Revenue		
Gifts in kind (Note 1)	\$ 20,966,713	\$ 15,610,024
Donations	3,360,926	2,739,334
Food and member program revenue	2,944,119	1,578,436
Membership dues	520,450	551,014
Grants from other organizations	242,353	610,498
Conference fees	171,219	83,636
National program	152,910	319,348
Interest and other	59,335	155,169
Amortization of deferred capital contributions (Note 6)	53,401	43,846
Food program	45,132	144,144
	28,516,558	21,835,449
Expenditures		
Gifts in kind - food (Note 1)	20,963,413	15,608,574
Member programs	1,897,863	882,032
Salaries and benefits	1,852,686	1,682,572
Food banks - program disbursements	1,775,907	1,641,885
Food transportation	826,806	587,229
Food purchases	281,185	362,475
Distribution management	265,666	114,364
Professional and consulting fees (Note 7)	144,439	131,934
Meetings and conferences	127,086	119,411
Advertising, promotion and fundraising events	117,388	205,795
Program materials	117,246	157,296
Office, postage and general	101,825	51,149
Amortization of capital assets	60,929	55,570
Rent	56,160	64,915
Telephone	55,400	43,419
Donation processing and bank charges	42,420	49,410
Dues and fees	20,750	8,614
Member engagement	15,524	19,120
Insurance	11,221	20,556
Gifts in kind - transportation (Note 1)	3,300	1,450
	28,737,214	21,807,770
Excess (deficiency) of revenue over expenditures for the year	\$ (220,656)	\$ 27,679

The accompanying notes are an integral part of these financial statements.

Ontario Association of Food Banks (o/a Feed Ontario) Statement of Cash Flows

For the year ended March 31	2026	2025
Cash provided by (used in)		
Operating activities		
Excess (deficiency) of revenue over expenditures for the year	\$ (220,656)	\$ 27,679
Adjustments required to reconcile excess (deficiency) of revenue over expenditures with net cash provided by operating activities		
Amortization of capital assets	60,929	55,570
Amortization of deferred capital contributions	(53,401)	(43,846)
Changes in non-cash working capital balances		
Accounts receivable	(145,302)	(118,667)
Prepaid expenses and deposits	(24,501)	(2,639)
Accounts payable and accrued liabilities	102,512	(362,980)
Deferred revenue	(318,740)	492,595
	<u>(599,159)</u>	<u>47,712</u>
Investing activities		
Purchase of capital assets	(215)	(100,095)
Redemption (purchase) of investments, net	(101,067)	876,130
	<u>(101,282)</u>	<u>776,035</u>
Financing activity		
Deferred capital contributions received	-	100,095
Increase (decrease) in cash during the year	(700,441)	923,842
Cash, beginning of year	2,799,235	1,875,393
Cash, end of year	\$ 2,098,794	\$ 2,799,235

The accompanying notes are an integral part of these financial statements.

Ontario Association of Food Banks (o/a Feed Ontario) Notes to Financial Statements

March 31, 2026

1. Nature of Operations and Significant Accounting Policies

Nature of Operations

Ontario Association of Food Banks (o/a Feed Ontario) (the "Association") was incorporated as a corporation without share capital by letters patent under the Not-for-Profit Corporations Act on March 19, 1992. The Association continued under the Ontario Not-for-Profit Corporations Act effective October 5, 2023. As a not-for-profit organization, the Association is exempt from the payment of income taxes as provided under the Income Tax Act (Canada) and is a registered charity.

The Association is a membership organization of food banks throughout Ontario with a mandate to assist in meeting the immediate food needs of food bank recipients and to work towards long-term solutions to hunger and poverty.

Basis of Accounting

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Capital Assets

Capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of the contribution. Capital assets are amortized over their estimated useful lives using the straight-line method as follows:

Computer equipment	- 4 years
Computer software	- 7 years

Revenue Recognition

The Association follows the deferral method of accounting for donations and grants.

Unrestricted revenue including donations, gifts in kind, food program and national program are recognized as revenue in the year received.

Unrestricted grants from other organizations are recognized as revenue in the year received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted donations, food and member program revenue and restricted grants are recognized as revenue in the year in which the related expenses are incurred.

Contributions restricted for the purchase of capital assets are deferred and recognized as revenue at a rate corresponding with the amortization rate of the related capital assets.

Conference fees are recognized when the conference occurs.

Interest and other revenue are recognized in the period in which it is earned.

Membership dues are paid on an annual basis and are recognized over the term of membership.

Ontario Association of Food Banks (o/a Feed Ontario)

Notes to Financial Statements

March 31, 2026

1. Nature of Operations and Significant Accounting Policies (Continued)

Donated Materials and Services

Donated materials and services are recorded in the financial statements as gifts in kind at fair market value when fair market value can be reasonably estimated and when the Association would otherwise have required these items. Food, milk, transportation, other supplies and services of \$20,966,713 (2025 - \$15,610,024) were donated during the year and are included in the statement of operations. Due to a change in the underlying assumptions, \$6,963,688 was adjusted to Gifts in kind revenue and expenditures in the prior year to consistently implement the new valuation methodology.

Volunteer Hours

Volunteer hours are not normally purchased and due to the difficulty in determining their fair market value; these contributed services are not recognized in these financial statements.

Deferred Revenue

Deferred revenue includes the portion of grants received that continue into the next fiscal period that are unspent at year end. Conference fees collected in advance of the conference taking place are recorded as deferred revenue.

Operating Contingency Reserve

The Operating Contingency Reserve is an internally restricted fund for unanticipated general operating contingencies and the development of food distribution systems. The funds are not available for use by the Association without the prior approval of the Board of Directors.

Feeding Possibility Reserve

The Feeding Possibility Reserve is an internally restricted fund to support the capacity building of the member network through the Feeding Possibility Grant Program. The funds are not available for use by the Association without the prior approval of the Board of Directors. The Board approved a transfer of \$Nil (2025 - \$12,679) from the Unrestricted Fund to the Feeding Possibility Reserve.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, all financial instruments are reported at cost or amortized cost less impairment if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in the statement of operations. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in the statement of operations.

Ontario Association of Food Banks (o/a Feed Ontario)

Notes to Financial Statements

March 31, 2026

1. Nature of Operations and Significant Accounting Policies (Continued)

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the amount of revenue and expenditures during the reporting year. Actual results could differ from management's best estimates, as additional information becomes available in the future.

2. Restricted Cash and Investments

Within the cash and investments balance, \$546,484 (2025 - \$684,393) is restricted for Northern food strategy program, \$743,631 (2025 - \$1,542,000) is restricted for the FeedON program, and \$798,000 (2025 - \$Nil) is restricted for the LCBO Campaign.

3. Investments

	2026	2025
Money market mutual funds	\$ 46,474	\$ -
Non-cashable guaranteed investment certificates (GICs)	671,104	2,276,057
Cashable guaranteed investment certificate (GIC)	1,659,546	1,663,243
	\$ 2,377,124	\$ 3,939,300

The non-cashable GICs earn interest at rates of 3.28% to 3.33% (2025 - 5.30% to 5.35%), with maturity dates of December 2027 (2025 - December 2025). The cashable GIC earns interest at a rate of 2.05% (2025 - 2.79%) and has a maturity date of December 2026 (2025 - December 2025). As at March 31, 2026, \$1,650,000 (2025 - \$1,650,000) is restricted for general operating contingencies and the development of food distribution systems.

Investments are presented as follows:

	2026	2025
Short-term	\$ 1,706,020	\$ 2,276,057
Long-term	671,104	-
	\$ 2,377,124	\$ 2,276,057

Ontario Association of Food Banks (o/a Feed Ontario)
Notes to Financial Statements

March 31, 2026

4. Capital Assets

	2026		2025	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Computer equipment	\$ 44,595	\$ 44,333	\$ 44,380	\$ 41,782
Computer software	404,520	203,679	404,520	145,301
	\$ 449,115	\$ 248,012	\$ 448,900	\$ 187,083
Net book value		\$ 201,103		\$ 261,817

5. Deferred Revenue

	2026	2025
LCBO campaign	\$ 798,000	\$ -
FeedON	743,631	1,542,000
Northern Food Strategy	546,484	684,393
General	487,739	270,341
Feeding Possibilities	198,714	-
Full Shelves Campaign	176,800	756,708
Food programs	71,976	67,343
Conference	-	21,299
	\$ 3,023,344	\$ 3,342,084

6. Deferred Capital Contributions

	2026	2025
Balance, beginning of year	\$ 234,648	\$ 178,399
Contributions received	-	100,095
Amortization	(53,401)	(43,846)
Balance, end of year	\$ 181,247	\$ 234,648

Ontario Association of Food Banks (o/a Feed Ontario) Notes to Financial Statements

March 31, 2026

7. Professional and Consulting Fees

	<u>2026</u>	<u>2025</u>
General consultants	\$ 49,940	\$ 67,493
Audit	31,140	35,923
Staff training and development	15,009	15,151
Legal and accounting	46,206	7,924
Human resources consulting	2,144	5,443
	<u>\$ 144,439</u>	<u>\$ 131,934</u>

8. Financial Instrument Risk

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of its investments. The risk has not changed since the prior year.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Association is exposed to credit risk arising from its accounts receivable. The risk has not changed since the prior year.

9. Commitments

The Association is committed to future annual operating lease payments for its location in 2027 of \$46,959.

10. Comparative Figures

The comparative figures have been reclassified to conform to the presentation adopted in the current year.